

Sensitivity Analysis

- Rationale
- Shadow Prices
 - Definition
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 - Sign
 - Range of Validity
- Opportunity Costs
 - Definition
 - Use

Rationale for Sensitivity Analysis

- Math problem is an approximation
 - optimum is an approximation
 - we need to check
- Constraints often artificial
 - Designer should question
 - *Should we have different specifications?*
- Situations always probabilistic
 - Prices change
 - Need to assess risk

Shadow Price Definitions

Recall from Constrained Optimization:

$$\text{Shadow price} = \frac{\partial(\text{Objective})}{\partial(\text{Constraint})} \Bigg|_{\text{optimum}}$$

Complementary Slackness:

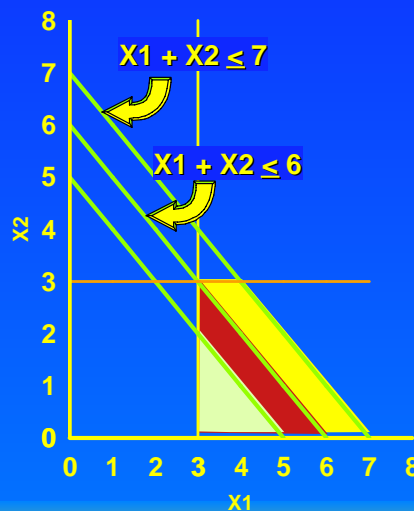
Either (Slack variable) or (shadow price) = 0

Shadow Price Illustration

$$\begin{aligned} \text{Max: } & Y = X_1 + 4X_2 \\ \text{s.t. } & X_1 + X_2 \leq 5 = b_1 \\ & X_1 \geq 3 = b_2 \\ & X_2 \leq 3 = b_3 \\ & X_1, X_2 \geq 0 \end{aligned}$$

Notes:

- a) $X_1^* = 3$; $X_2^* = 2$; $Y^* = 11$
- b) when $\Delta b_1 = \pm 1$
 $\Delta X_2^* = \pm 1$; $\Delta Y^* = \pm 4$; $SP_1 = 4$
- c) $SP_3^* = 0$; slack₃ = 1
- d) when $b_1 > 6$
slack₃ = 0; $SP_3 \neq 0$; $SP_1 = 1 \leq 4$



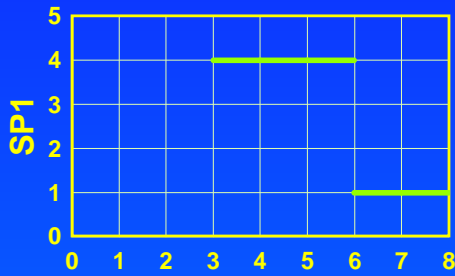
Use of Shadow Prices

- **Proactive**
 - Identify constraints with high S.P.
 - See if they can be changed for better solutions
 - *Example: New York water supply pressure < 60 psi at curb*
- **Reactive**
 - Respond to new opportunities
 - *Example: client changes specifications*
 - Respond to proposals for new constraints
 - *Example: trace chemicals*

Sign of Shadow Prices

- **Note: "Obvious Rule" (+SP with + Δb) not correct**
- **Correct Reasoning:**
 - What makes the optimum better?
 - Expansion of feasible region
 - "Relaxation of constraints"
 - What changes will increase the feasible region?
 - Increase upper bound
 - $\sum_j a_{ij} X_j < b_i$
 - Decrease lower bound
 - $\sum_k a_{kj} X_j > b_k$
 - i.e., "Raise the roof, lower the floor."

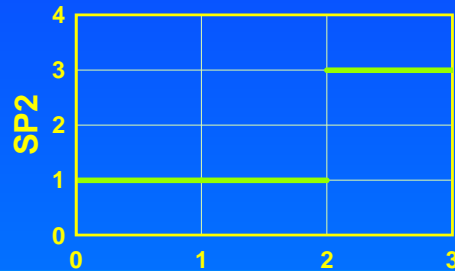
Shadow Prices As Constraints Change



← increase an upper bound ("raise the roof")

→ decrease a lower bound ("lower the floor")

$b_2: 3 \rightarrow 2$
 new $\underline{X}^* = [2, 3]$
 New $Y^* = 14$
 $\Delta Y^* = 3$



b2

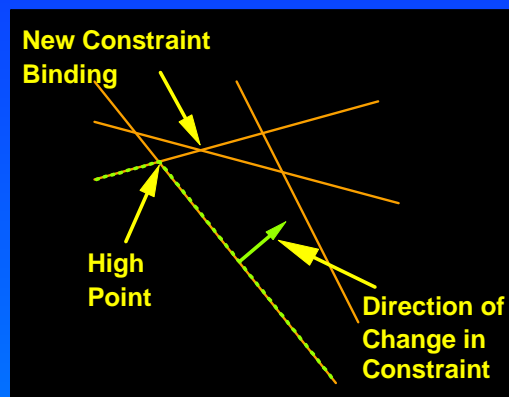
Range of Shadow Prices

- In Linear Programming, Shadow prices are constant
- Until a constraint changes enough so that a new constraint is binding

- Results given as:

$$SP_k = \text{constant} \quad \text{for } r_L < b_k < r_U$$

- Outside the range:
 - Shadow prices decrease as constraint is relaxed
 - Shadow prices increase as constraint is tightened



Opportunity Cost - Definition

- Objective Function = $\sum c_i X_i$
- Opportunity costs associated with c_i (coefficients of design variables)
- At optimum, some decision variables = 0
 - These are non-optimal decision variables
- Opportunity cost is:
 - Degradation of optimum per unit of non-optimal variable introduced into design
 - A "cost" in that it is a worsening of optimum. Units may actually be almost anything; equal to whatever units are being optimized.

Meaning of Opportunity Costs

- Opportunity cost design trigger "price"
 - This is the value of the coefficient of the decision variable for which that variable should be in the design
- Suppose: Obj.Function = ... + $c_k X_k$ + ...
and X_k not optimal with an opportunity cost = OC_k
- Then, as c_k changes for the better, (greater for maximization, lesser for minimization)
 - OC_k lower
 - $OC_k = 0$ at $c_k' = c_k - OC_k$
- c_k' is trigger price; defines the limit of best design

Illustration of Opportunity Cost

- What happens when forced to use a non-optimal decision variable?
- Example:
$$\begin{array}{lll} \text{Min Cost} = & 2X_1 + & 10X_2 + & 20 X_3 \\ \text{s.t.} & X_1 + & X_2 + & X_3 \geq 3 \\ & & X_2 & \geq 1 \\ & X_1, & X_2, & X_3 \geq 0 \end{array}$$
- $\underline{X}^* = (2, 1, 0)$; $\text{cost}^* = 14$
- If forced to use X_3 , new $\underline{X}^* = (1,1,1)$; new $\text{cost}^* = 32$
(opportunity cost) $_3 = \Delta Z^*/1 = 18$

Meaning of Opportunity Cost

- If X_3 is used with no change in its unit cost ($= c_3$), the optimal cost would increase by 18
- If the cost of X_3 were to fall by an amount equal to the opportunity cost ($c_3' = c_3 - OC_3 = 20 - 18 = 2$)